



**STATE OF NEW HAMPSHIRE
BEFORE THE
PUBLIC UTILITIES COMMISSION**

Docket No. DG 16-XXX

Liberty Utilities (EnergyNorth Natural Gas) Corp. d/b/a Liberty Utilities
Petition for Expansion of Franchise to the Town of Hanover and City of Lebanon, New
Hampshire

**DIRECT TESTIMONY
OF
DEBORAH M. GILBERTSON**

November 23, 2016

I. INTRODUCTION

Q. Please state your name and business address.

A. My name is Deborah M. Gilbertson. My business address is 15 Buttrick Road,
Londonderry, New Hampshire, 03053.

Q. By whom are you employed and in what capacity?

A. I am employed by Liberty Utilities Service Corp. as Sr. Manager, Energy Procurement
for Liberty Utilities (EnergyNorth Natural Gas) Corp. (“Liberty Utilities” or “the
Company”).

**Q. Ms. Gilbertson, please state your educational background and professional
experience.**

A. I graduated from Bentley College in Waltham Massachusetts in 1996 with a Bachelor of
Science degree in Management. In 1997, I was hired by Texas Ohio Gas where I was
employed as a Transportation Analyst. In 1999, I joined Reliant Energy, located in
Burlington, MA, as an Operations Analyst. From 2000 to 2003, I was employed by
Smart Energy as a Sr. Energy Analyst. In 2004, I joined Keyspan Energy Trading as a
Sr. Resource Management Analyst and from 2008 – 2011 I was employed by National
Grid as a Lead Analyst in the Project Management Office. In 2011, I was hired by
Liberty Utilities as a Natural Gas Scheduler and was promoted to Manager of Retail
Choice in 2012. In 2016 I was promoted to Sr. Manager of Energy Procurement. In this
capacity I provide gas procurement services to Liberty Utilities.

1 **Q. Have you previously testified before this Commission?**

2 A. No.

3 **Q. What is the purpose of your testimony today?**

4 A. My testimony discusses the Company's experience and capabilities associated with
5 natural gas resource planning, liquefied natural gas (LNG) and propane logistics, and
6 specifically, the benefits associated with the provision of LNG and compressed natural
7 gas (CNG) service to the Town of Hanover and the City of Lebanon, New Hampshire,
8 assuming the Company is awarded franchise rights for those municipalities.

9 **Q. Please provide the experience and capabilities of the Company's Energy**
10 **Procurement group.**

11 A. The Company's Energy Procurement group is comprised of 13 highly capable and
12 experienced personnel with an average of over 15 years of energy industry experience.
13 The Energy Procurement group is responsible for demand forecasting, scheduling,
14 purchasing, retail choice, and overall portfolio planning and logistics, including the
15 solicitation and scheduling of LNG and propane supplies to its three LNG and four
16 propane facilities.

1 **Q. Please describe Liberty Utilities existing LNG and propane facilities and the role**
2 **they play in meeting customer needs.**

3 A. Liberty Utilities has three LNG facilities located in Manchester, Concord, and Tilton and
4 three propane facilities located in Nashua, Manchester, and Tilton that are connected
5 directly to its distribution system and a fourth “satellite” propane facility in Amherst that
6 is used solely for storage. These facilities are part of the Company’s diversified portfolio
7 of assets, which include various pipeline transportation contracts on seven interstate
8 pipelines and four underground storage facilities in Pennsylvania and New York. The
9 LNG facilities each have a storage capacity of approximately 4,200 dekatherms (Dth) and
10 the propane facilities have a storage capacity of approximately 137,000 Dth. Combined,
11 these facilities can provide over 47,000 Dth of peak day supply to supplement Liberty
12 Utilities’ interstate pipeline capacity.

13 **Q. How are these facilities used?**

14 A. These LNG and propane facilities are used primarily for supplemental supply on the
15 coldest winter days, but in some cases they are used to provide pressure support for
16 Liberty Utilities’ distribution system. Because the LNG facilities have small storage
17 capacities, in comparison to the high gas demand during extended cold periods during the
18 winter, it is necessary to refill them on almost a daily basis. The refilling logistics of the
19 Company’s LNG facilities are similar to those required for “off pipeline” service
20 territories.

1 **Q. How does the Company manage the trucking and refill requirements of its LNG and**
2 **propane facilities?**

3 A. As mentioned earlier, the limited LNG storage requires almost daily trucking of LNG to
4 replenish the Company's inventory in preparation for the fuel requirements in subsequent
5 days. For example, over the past three years, the Company has used an average of
6 approximately 250,000 Dth of LNG each winter. Given that its LNG facilities only hold
7 12,600 Dth, that translates into approximately 20 full turns of its LNG inventory and over
8 270 truckloads of LNG each winter period. In fact, the Company operated its Tilton
9 facility for over 70 consecutive days during the winter of 2014-2015 for pressure support
10 on the system. It did this with no reliability issues even in the face of several large
11 snowstorms and blizzards where roads were shut down for a period of time.

12 **Q. Would the "off pipeline" distribution systems in Hanover and Lebanon be subject to**
13 **similar logistical planning?**

14 A. No. While this type of frequent and recurring trucking is needed for small capacity LNG
15 facilities, the Company would install sufficient and scalable LNG storage tanks so as to
16 require less trucking. This onsite storage would also be used satisfy the Puc 500 rules
17 requirement that the Company have sufficient storage capacity to satisfy a seven-day cold
18 snap. Nevertheless, Liberty Utilities' experience in managing trucking logistics enables
19 it to reliably meet the needs of all potential customers in the proposed Hanover and
20 Lebanon "off pipeline" distribution system through a combination of LNG and CNG
21 fuels.

1 **Q. What are the benefits of relying on both LNG and CNG fuels to supply the “off**
2 **pipeline” distribution systems in Hanover and Lebanon?**

3 A. As stated in Mr. Clark’s testimony, fuel diversification in a centralized distribution
4 system means that customers are not reliant on a single fuel source, which can expose
5 customers to the price vagaries inherent in that fuel source from time to time. In addition,
6 having both LNG and CNG supplies allows the Company to better manage trucking
7 logistics to optimize delivery and price. That is, with a secondary fuel supply, the
8 Company can expand its list of suppliers to include those from a greater distance. which
9 in the case of LNG in particular, could be more cost-effective given that some LNG is
10 priced off low cost Marcellus gas supply. Knowing that it can rely on one fuel source
11 while awaiting truck delivery from the other fuel source provides optionality, which leads
12 to lower cost and enhanced reliability.

13 **Q. How does Liberty Utilities currently contract for LNG supplies?**

14 A. The Company conducts a comprehensive request for proposals (RFP) process on a semi-
15 annual basis for winter and summer supply and refill. The RFP process is necessary to
16 determine the “best-cost” supply that takes into consideration both price and non-price
17 factors such as reliability, flexibility, and viability. The RFP is issued to all potential
18 LNG providers in order to get the best possible pricing. The Company also issues a
19 trucking RFP to determine the best available service for transporting LNG from LNG
20 suppliers who do not offer a delivered service.

1 **Q. What are the benefits of combining the LNG requirements for Liberty Utilities’**
2 **existing system with those for the “off pipeline” distribution system in Hanover and**
3 **Lebanon?**

4 A. Combining the requirements of both Liberty Utilities’ existing system and the satellite
5 distribution system would lead to greater economies of scale and a streamlined RFP
6 process. The Company already has well-established relationships with LNG suppliers.
7 Adding more volume in a combined RFP would provide negotiating leverage and allow
8 for the potential awarding of volumes to multiple LNG providers, which would enhance
9 supplier diversity. Trucking logistics would also be enhanced as trucks could be diverted
10 from one LNG facility to another based on need.

11 **Q. Does Liberty Utilities have any prior experience demonstrating that economies of**
12 **scale combined with its RFP process provide customer savings?**

13 A. Yes. After its acquisition of the New Hampshire Gas Company in Keene, New
14 Hampshire, Liberty’s Energy Procurement group took over the propane procurement
15 process. Using its comprehensive RFP process, relationships with other propane
16 suppliers, as well as combining its propane needs with those of the Keene Division, the
17 Company saved approximately \$0.45 per Dth, or approximately 11% for Keene
18 customers.

1 **Q. Please describe the logistics of providing propane service to the Company's Keene**
2 **Division and how it compares to the potential provision of LNG and CNG service to**
3 **Hanover and Lebanon?**

4 A. The Company's Keene Division has similar fuel procurement logistics to what would be
5 encountered if it served the "off pipeline" distribution systems for Hanover and Lebanon.
6 That is, the Keene Division is an "off pipeline" system served only via propane
7 throughout the year. While the Hanover and Lebanon fuel supplies would be more
8 diverse through the use of both LNG and CNG, the systems each require a constant
9 supply of fuel year round that must be managed via trucking and reliable inventory
10 management. With its experience in providing a reliable and least-cost supply service to
11 the Keene Division, the Company is well positioned to provide that same quality of
12 service to future customers in Hanover and Lebanon.

13 **Q. Does this conclude your testimony?**

14 A. Yes, it does.